

# HEALTH AND WELLBEING BOARD

31 January 2017

<b>Title:</b>	<b>Overview of Council transformation proposal for children's and adults' social care and Community Solutions</b>
<b>Report of the Strategic Director of Service Development &amp; Integration</b>	
<b>Open Report</b>	<b>For Information</b>
<b>Wards Affected:</b> ALL	<b>Key Decision:</b> No
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<b>Sponsor:</b> Anne Bristow, Strategic Director of Service Development & Integration, London Borough of Barking & Dagenham	
<b>Summary:</b> In April 2016, the Council's Cabinet agreed to public consultation on a proposed programme of transformation of its services, under the title Ambition 2020, to ensure their sustainability and continued effectiveness within future financial constraints. This report was brought to the Health & Wellbeing Board at its June 2016 meeting, and the Board was invited to comment. In July 2016, following receipt of feedback on the proposals, the Cabinet agreed to the implementation of the transformation programme. The reports can be found at: <ul style="list-style-type: none"><li>• <a href="http://modgov/documents/s104314/Ambition%202020%20Report.pdf">http://modgov/documents/s104314/Ambition%202020%20Report.pdf</a></li><li>• <a href="http://modgov/documents/s104315/Ambition%202020%20Report%20-%20App.%201%20Public%20Feedback.pdf">http://modgov/documents/s104315/Ambition%202020%20Report%20-%20App.%201%20Public%20Feedback.pdf</a></li><li>• <a href="http://modgov/documents/s104316/Ambition%202020%20Report%20-%20App.%202%20Staff%20Feedback.pdf">http://modgov/documents/s104316/Ambition%202020%20Report%20-%20App.%202%20Staff%20Feedback.pdf</a></li></ul> Of particular relevance to the Health & Wellbeing Board and its partners are four key elements of the transformation programme: <ul style="list-style-type: none"><li>• A programme of transformation in Adults' Care and Support;</li><li>• A similar programme of transformation in Children's Care &amp; Support;</li><li>• The creation of a single disability service across all ages; and</li><li>• The creation of a Community Solutions service to provide more proactive early intervention and more holistic support to residents, including a new 'front door' to care and support services.</li></ul> The detail of these programmes, and Target Operating Models for the services concerned, have now been developed, and implementation of the changes is underway. Bilateral discussions have taken place with key partners to outline the work being	

undertaken, and to take feedback on impacts on partners and partnership strategies.

The Board will receive a presentation from the Directors leading the programme work streams on their priorities and progress, with a particular emphasis on outlining potential impacts on the system overall.

**Recommendation(s)**

The Health & Wellbeing Board is recommended to note the work being undertaken and to consider what elements of the programme they would like to see brought back before the Board for further discussions as implementation progresses. In line with its duty to promote integration, the Board may particularly wish to consider the impacts the programme may have on partnership activity, as well as the potential opportunities for further integrated activity.

**Reason(s)**

The Council is facing unprecedented reductions in its income arising from the Government's Spending Review settlement and related changes to funding. It is not possible to continue to salami-slice services in order to make the necessary budgets reductions, rather a more radical new way of delivering services is required, albeit within the tight statutory and regulatory frameworks that apply. The transformation programme to be presented represents the work that has been done to ensure that there is a best opportunity for maintaining support to the most vulnerable residents within this challenging financial climate.